

**SOUTH CAROLINA PUBLIC SERVICE COMMISSION**  
**DOCKET NO. 2001-001-E**  
**DIRECT TESTIMONY OF CAROLINA POWER & LIGHT COMPANY**

**WITNESS JEFFERY D. HINES**

1    **Q.**    **Mr. Hines, will you please state your full name, occupation, and address?**

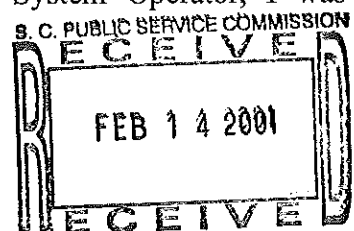
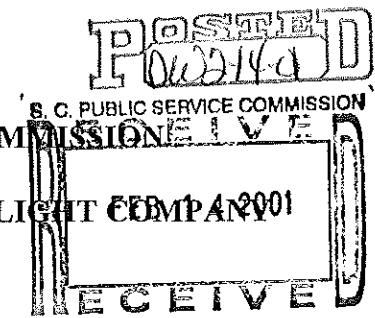
2    **A.**    My name is Jeffery D. Hines. I am employed by Carolina Power & Light Company  
3           as Manager – Power System Operations (Carolinas). My business address is 3401/  
4           Hillsborough Street, Raleigh, North Carolina.

5    **Q.**    **Please summarize briefly your educational background and experience.**

6    **A.**    I graduated from North Carolina State University in 1985 with a B.S. Degree in  
7           Electrical Engineering. I am a member of IEEE and became a registered  
8           Professional Engineer in the state of North Carolina in 1996. I joined CP&L in  
9           1985 and have held several engineering positions. These include: Associate  
10          Engineer in Transmission Maintenance, Senior Engineer in System Operations  
11          Planning, Senior Engineer in Power System Operations Training and Support,  
12          Senior System Operator, and Manager. As an Associate Engineer in Transmission  
13          Maintenance, I planned and conducted maintenance activities for transmission  
14          equipment, diagnosed problem equipment, and recommended corrective actions. As  
15          Senior Engineer in System Operations Planning, I supported the Energy Control  
16          Center by developing thermal unit heat rate data; providing unit commitment  
17          analysis; and optimizing the generating unit maintenance schedule. As Senior  
18          Engineer in Power System Operations Training and Support, I developed and  
19          delivered training to the System Operators. I also provided engineering analysis for  
20          planned transmission equipment outages. As Senior System Operator, I was

RETURN DATE: 02/04/01

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1 responsible for short-term load forecasting, resource scheduling, and generation  
2 maintenance planning. In my current position, I am responsible for the economic  
3 and reliable operation of CP&L's power system which includes both the generation  
4 and transmission resources. I am currently CP&L's alternate member to both the  
5 SERC Operating Committee and VACAR Operating Task Force.

6 **Q. What is the purpose of your testimony here today?**

7 **A.** The purpose of my testimony is to review the operating performance of the  
8 Company's generating facilities during the period of January 1, 2000 through  
9 December 31, 2000 and the expected operating performance of the nuclear units for  
10 the projected period April 1, 2001 to March 31, 2002.

11 **Q. Describe the types of generating facilities owned and operated by CP&L.**

12 **A.** CP&L owns and operates a diverse mix of generating facilities consisting of hydro  
13 facilities, combustion turbines, fossil steam generating facilities, and nuclear plants.

14 **Q. Why does CP&L utilize such a diverse mix of generating facilities?**

15 **A.** Each type of facility has different operating and installation costs and is generally  
16 intended to meet a certain type of loading situation. In combination, the diversity  
17 of the system, in conjunction with power purchases made when doing so is more  
18 cost-effective than using a CP&L generating unit, allows CP&L to meet the  
19 continuously changing customer load pattern in a reasonable, cost-effective  
20 manner. The combustion turbines, which have relatively low installation costs but  
21 higher operating costs, are intended to be operated infrequently. They also provide  
22 resources that can be started in a relatively short time for emergency situations. In  
23 contrast, the large coal and nuclear steam generating plants have relatively high

1 installation costs with lower operating costs, and are intended to operate in a  
2 manner to meet the constant level of demand on the system. Based on the load level  
3 that CP&L is called on to serve at any given point in time, CP&L selects the  
4 combination of facilities which will produce electricity in the most economical  
5 manner, giving due regard to reliability of service and safety. This approach  
6 provides for overall minimization of the total cost of providing service.

7 **Q. Please elaborate on the intended use of each type of facility CP&L uses to**  
8 **generate electricity.**

9 **A.** As a general rule, peaking resources such as combustion turbines, are constructed  
10 with the intention of running them very infrequently, i.e., only during peak or  
11 emergency conditions. Therefore, as a rule, they have a very low capacity factor,  
12 generally less than 10%. Because combustion turbines can be started quickly in  
13 response to a sharp increase in customer demand, without having to continuously  
14 operate the units, they are very effective in providing reserve capacity.  
15 Intermediate facilities are intended to operate more frequently and are subject to  
16 daily load variations. Because these facilities take some time to come from a cold  
17 shut down situation, they are best utilized to respond to the more predictable system  
18 load patterns. Additionally, these plants, located across the Company's service  
19 territory, contribute to overall system reliability. As a rule, they operate with  
20 capacity factors in the range of 10% to 60%. CP&L's intermediate facilities are  
21 predominately older coal plants. Baseload facilities are intended and designed to  
22 operate on a near continuous basis with the exception of outages for required  
23 maintenance, modifications, repairs, major overhauls, or for refueling in the case of

1 nuclear plants. These plants are traditionally called on to operate in the 60% and  
2 greater capacity factor range. CP&L's four nuclear units and four larger coal units  
3 constitute the Company's baseload facilities.

4 **Q. How does CP&L ensure that it operates these three types of generating**  
5 **facilities as economically as possible?**

6 **A.** The Company has a central Energy Control Center which monitors the electricity  
7 demands within the CP&L service area. The Energy Control Center regulates and  
8 dispatches available generating units in response to customer demand.  
9 Sophisticated computer control systems match the changing load with available  
10 sources of power. Personnel at the Energy Control Center, in addition to being in  
11 contact with the Company's generating plants, are also in communication with other  
12 utilities bordering our service territory. In the event a CP&L plant is suddenly  
13 forced off-line, the interconnections with neighboring utilities help to ensure that  
14 service to our customers will go uninterrupted. Additionally, it allows CP&L  
15 access to the unloaded capacity of neighboring utilities so that CP&L customers  
16 will be served by the lowest cost power available through inter-utility purchases.

17 **Q. What percentage of energy is typically provided by the Company's nuclear,**  
18 **fossil, combustion turbine, hydro, and purchased resources during both**  
19 **summer and winter peaks?**

20 **A.** The percentages do not vary greatly between the summer and winter periods.  
21 Typically values are 1 – 2% hydro, 30% nuclear, 45% fossil, 5 – 15% combustion  
22 turbines and 5 – 10% purchases. Some slight seasonal differences occur in hydro  
23 due to rainfall. Cooler ambient temperatures in the winter also allow the fossil,

1 nuclear, and combustion turbines to generate at a higher output level. Combustion  
2 turbine and purchase percentages tend to be slightly less in the winter due to a  
3 lower peak demand.

4 **Q. How does CP&L determine when it needs to purchase power?**

5 **A.** CP&L is constantly reviewing the power markets for purchase opportunities. We  
6 buy when there is reliable capacity available that is less expensive than the  
7 resources we currently have or are considering building. This is done on an hourly,  
8 daily, weekly, monthly, yearly, and multi-year basis.

9 **Q. When all available facilities are operating and more power is needed, what**  
10 **happens?**

11 **A.** There are several courses of action that could be taken. One is to go to the power  
12 markets for purchase opportunities. A second is to call on reserves from  
13 neighboring utilities. CP&L participates in the VACAR reserve sharing group.  
14 VACAR is made up of several utilities in Virginia and the Carolinas. Each member  
15 of the group maintains a reserve of capacity that may be called on and scheduled to  
16 another member that is in need. If there is absolutely no power available, the only  
17 action remaining is to reduce the demand on the system to maintain the integrity of  
18 the interconnection. This is accomplished through the General Load Reduction Plan  
19 (GLRP). The plan begins with voltage reduction and customer appeals, progresses  
20 to interrupting curtailable industrial customers and then to rotating outages. CP&L  
21 makes every effort to avoid implementation of the GLRP by maintaining adequate  
22 reserves levels and maintaining the generation fleet for reliable operation.

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**Q. During the review period January 1, 2000 through December 31, 2000, did CP&L prudently operate its generating system within the guidelines discussed in regard to the three types of facilities?**

**A.** Yes. Two different measures are utilized to evaluate the performance of generating facilities. They are equivalent availability factor and capacity factor. Equivalent availability factor refers to the percent of a given time a facility was available to operate at full power if needed. Capacity factor measures the generation a facility actually produces against the amount of generation that theoretically could be produced in a given time period, based on its maximum dependable capacity. Equivalent availability factor describes how well a facility was operated, even in cases where the unit was used in a load following application. CP&L's combustion turbines averaged 87% equivalent availability for the twelve-month review period ending in December 2000, and less than 5% capacity factor indicating that they were almost always available for use but operated minimally. This is consistent with their intended purpose. CP&L's intermediate, or cycling units, had an average equivalent availability factor of 91.4% and a capacity factor of 61.1%, again indicative of good performance and management. CP&L's fossil baseload units had an average equivalent availability of 92.4% and a capacity factor of 84.4%. Thus, the fossil baseload units were well managed and operated. CP&L's nuclear generation system achieved a net capacity factor of 96.5% for the twelve-month review period. Excluding outage time associated with reasonable refueling outages, the nuclear generation system's net capacity factor rises to approximately 100.3%.

1           Importantly, even if the refueling outages are not excluded, the system capacity  
2           factor was 96.5%. Therefore, pursuant to S.C. Code Ann. § 58-27-865(F), since the  
3           adjusted capacity factor exceeds 92.5%, CP&L is presumed to have made every  
4           reasonable effort to minimize the cost associated with the operation of its nuclear  
5           generation system.

6   **Q.   How did CP&L's nuclear production in 2000 compare to previous years?**

7   **A.**   CP&L's nuclear generating plants set all-time Company records during 2000,  
8           producing over 26 million megawatt-hours and providing 46% of the total electric  
9           generation. Brunswick Unit 2 and Robinson Unit 2 both set station generating  
10          records during the year (2000), generating over 13 million megawatt-hours during  
11          2000. The four nuclear units generated almost 27 million megawatt-hours during  
12          the year. This is the seventh consecutive year the CP&L nuclear units have set a  
13          new total nuclear generation record.

14   **Q.   You have not specifically addressed the performance of CP&L's hydro units.**  
15          **Please discuss their performance.**

16   **A.**   The usage of the hydro facilities on the CP&L system is limited by the availability  
17          of water that can be released through the turbine generators. The Company's hydro  
18          plants have very limited ponding capacity for water storage. CP&L operates the  
19          hydro plants to obtain the maximum generation from them; but because of the  
20          small water storage capacity available, the hydro units have been primarily utilized  
21          for peaking and regulating purposes. This maximizes the economic benefit of the  
22          units. For the review period, the hydro units had an equivalent availability of  
23          93.1% and operated at a capacity factor of 23%.

1    **Q.     How did the Company's fossil units perform as compared to the industry?**

2    **A.**    Our fossil steam system operated well during this review period, achieving an  
3            equivalent availability of 90.8%. This exceeds the most recently published NERC  
4            average equivalent availability for coal plants of 84.0%. The NERC average covers  
5            the period 1995-1999 and represents the performance of 892 units. Equivalent  
6            availability is a more meaningful measure of performance for coal plants than  
7            capacity factor because the output of our fossil units varies significantly depending  
8            on the level of system load. Our larger fossil units, Roxboro Units 2, 3, and 4 and  
9            Mayo Unit 1, operated at equivalent availabilities of 93.4%, 93.6%, 77.2%, and  
10           96.4%, respectively. As I mentioned earlier, the baseload coal units achieved an  
11           average equivalent availability of 92.4%.

12   **Q:**    **How did the performance of CP&L's nuclear system compare to the industry**  
13            **average?**

14   **A:**    During the period January 1, 2000 through December 31, 2000, CP&L's  
15            pressurized water reactors ("PWRs"), Robinson Unit 2 and Harris Unit 1, achieved  
16            capacity factors of 104.0% and 91.1%, respectively. On average, these nuclear  
17            units operated at a 96.8% capacity factor during the test period. In contrast, the  
18            NERC five-year average capacity factor for 1995-1999 for all commercial PWRs in  
19            North America was 79.1%. Brunswick Units 1 and 2, which are both boiling water  
20            reactors ("BWRs"), achieved capacity factors of 93.7% and 99.0%, with an average  
21            of 96.3%. The NERC five-year capacity factor average for 1995-1999 for all  
22            BWRs was 71.0%. CP&L's nuclear system incurred only a 0.68% forced outage  
23            rate during the test period compared to the industry average of 10.4%.



1    **Q.**    **Are you presenting any exhibits with your testimony?**

2    **A.**    Yes. Hines Exhibit No. 1 is a graphic representation of the Company's generation  
3           system operation for the twelve-month review period.

4    **Q.**    **Please describe the projected performance of CP&L's nuclear system for the**  
5           **time period April 1, 2001 through March 31, 2002.**

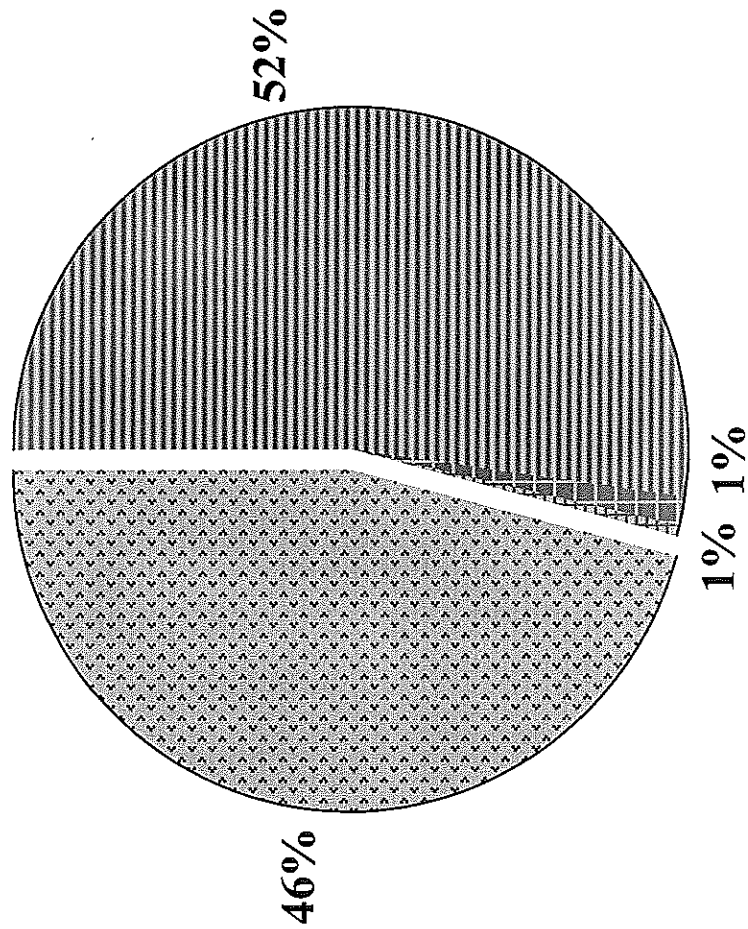
6    **A.**    Including the impact of planned refueling outages, I project that CP&L's nuclear  
7           units will achieve an average net capacity factor of 89.36% during this period. This  
8           projected capacity factor is caused by three refueling outages. The Harris Plant  
9           refueling outage will also involve the replacement of the steam generator which  
10          will extend the outage by 35-40 days.

11   **Q.**    **Does this conclude your testimony?**

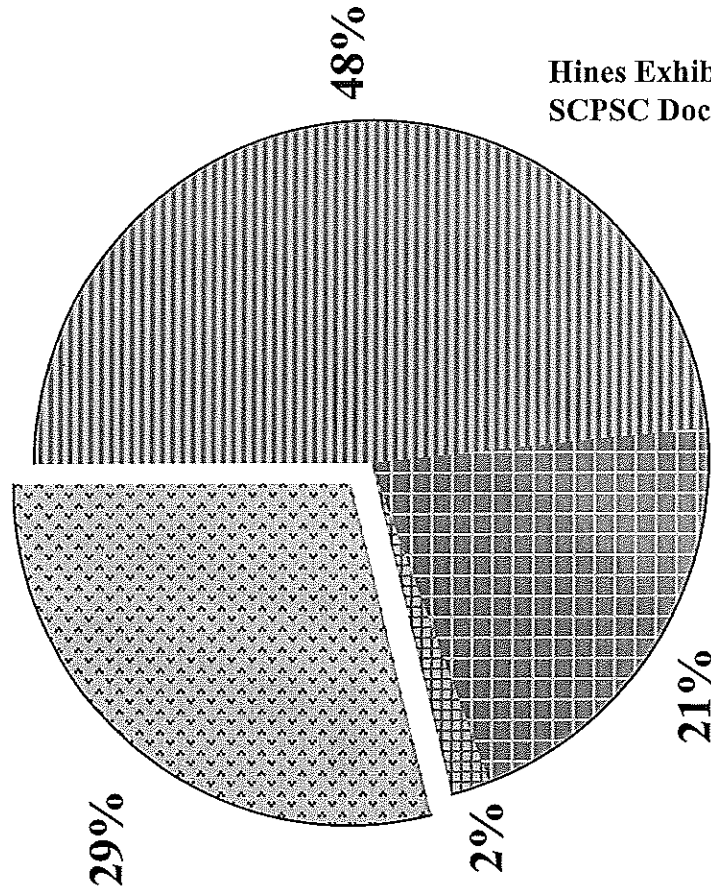
12   **A.**    Yes.

**Comparison of CP&L Installed Generating Capacity  
to Actual Generation Mix  
January through December 2000**

**Generation Mix**



**Installed Capacity**



Hines Exhibit No. 1  
SCPSC Docket No. 2001-001-E

Coal      Oil & Gas      Hydro      Nuclear